



Financial Statements

Toronto and Region Conservation Authority

December 31, 2012

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Independent Auditor's Report

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To the Members of the
Toronto and Region Conservation Authority

We have audited the accompanying financial statements of **Toronto and Region Conservation Authority** ("TRCA"), which comprise the statement of financial position as at December 31, 2012, and the statements of operations, changes in net financial assets (debt), and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of TRCA as at December 31, 2012, and the results of its operations, changes in net financial assets (debt), and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Grant Thornton LLP

Markham, Canada
June 21, 2013

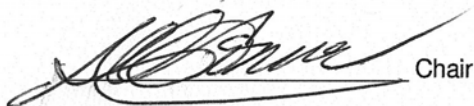
Chartered Accountants
Licensed Public Accountants


Toronto and Region Conservation Authority Statement of Financial Position

December 31	2012	2011
Financial Assets		
Cash and cash equivalents (Note 3)	\$ 10,763,173	\$ 10,423,135
Marketable securities (Note 2)	15,967,523	17,632,428
Receivables (Note 4)	<u>12,815,120</u>	<u>11,577,508</u>
	<u>39,545,816</u>	<u>39,633,071</u>
Liabilities		
Payables and accruals	10,755,905	12,713,109
Deferred revenue		
Municipal levies	10,150,992	12,795,130
Capital, special projects and other	12,846,495	13,444,953
Vacation pay accrual	<u>2,274,908</u>	<u>2,018,991</u>
	<u>36,028,300</u>	<u>40,972,183</u>
Net Financial Assets (Debt)	<u>3,517,516</u>	<u>(1,339,112)</u>
Non-Financial Assets		
Inventory	428,297	420,206
Prepays	175,939	221,951
Tangible capital assets (Page 24)	<u>426,891,940</u>	<u>420,577,021</u>
	<u>427,496,176</u>	<u>421,219,178</u>
Accumulated surplus (Page 23)	<u>\$ 431,013,692</u>	<u>\$ 419,880,066</u>

Contingent liabilities and commitments (Note 7)

On behalf of TRCA

 Chair

 Secretary Treasurer

See accompanying notes to the financial statements.

Toronto and Region Conservation Authority

Statement of Operations

Year Ended December 31	2012	2012	2011
	Budget (Note 10)	Actual	Actual
Revenue			
Municipal			
Levies - Operating	\$ 11,948,000	\$ 11,948,264	\$ 11,723,828
- Capital	35,192,860	27,768,432	23,753,058
Other	4,186,500	1,628,352	8,319,316
Government grants			
Ministry of Natural Resources transfer payments	846,000	774,227	845,753
Provincial - other	5,474,500	6,015,551	4,842,853
Federal	1,338,500	1,208,097	1,824,839
User fees, sales and admissions	16,183,900	16,764,859	14,687,384
Investment income	525,000	633,577	511,853
Proceeds from granting of property interests	608,000	357,098	296,676
The Living City Foundation	1,368,500	1,491,527	1,583,368
Donations and fundraising	3,571,500	663,579	2,413,827
Facility and property rentals	2,570,000	2,478,467	2,510,032
Canada Post Corporation agreement	665,000	130,259	11,964
Waterfront Toronto	5,920,000	4,652,115	6,571,012
Corporate and Community Groups	2,211,000	751,065	1,099,996
Contract services	9,993,300	17,909,788	8,669,380
Sales and property tax refunds	25,000	254,959	265,916
Compensation agreements	566,000	1,080,083	1,141,560
Sundry	-	51,947	49,502
Net (loss)/gain on sales of tangible capital assets	-	(127,583)	342,048
	<u>103,193,560</u>	<u>96,434,663</u>	<u>91,464,165</u>
Expenditures			
Watershed management and health monitoring	13,045,072	17,932,795	11,686,857
Environmental advisory services	5,669,264	5,342,467	4,961,665
Watershed stewardship	24,581,540	19,429,069	17,543,071
Conservation land management and development	20,278,551	17,726,203	14,595,316
Conservation and education programming	21,387,002	19,209,413	18,194,145
Corporate services	6,554,513	5,815,745	5,741,811
Vehicle and equipment, net of usage charged	(78,986)	(154,655)	(19,203)
	<u>91,436,956</u>	<u>85,301,037</u>	<u>72,703,662</u>
Surplus for the year (Page 23)	\$ <u>11,756,604</u>	\$ <u>11,133,626</u>	\$ <u>18,760,503</u>

See accompanying notes to the financial statements.

Toronto and Region Conservation Authority

Statement of Changes in Net Financial Assets (Debt)

Year Ended December 31	2012	2011
Surplus for the year	\$ 11,133,626	\$ 18,760,503
Acquisition of tangible capital assets	(11,810,714)	(15,896,287)
Contributed tangible capital assets	(867,073)	(8,697,966)
Loss (gain) on disposal of tangible capital assets	98,975	(403,120)
Write off of tangible capital assets	28,608	61,072
Proceeds on disposal of tangible capital assets	50,890	589,337
Amortization	6,184,395	6,003,907
Change in inventory	(8,091)	68,147
Change in prepaids	<u>46,012</u>	<u>23,760</u>
Decrease in net debt in the year	4,856,628	509,353
Net debt, beginning of year	<u>(1,339,112)</u>	<u>(1,848,465)</u>
Net financial assets (debt), end of year	\$ <u>3,517,516</u>	\$ <u>(1,339,112)</u>

See accompanying notes to the financial statements.

Toronto and Region Conservation Authority

Statement of Cash Flows

Year Ended December 31

2012

2011

Increase (decrease) in cash and cash equivalents

Operating

Surplus for the year	\$ 11,133,626	\$ 18,760,503
Non-cash charge to operations		
Amortization	6,184,395	6,003,907
Loss (gain) on disposal of tangible capital assets	98,975	(403,120)
Contributed tangible capital assets	(867,073)	(8,697,966)
Write off of tangible capital assets	28,608	61,072
	<u>16,578,531</u>	<u>15,724,396</u>

Change in non-cash operating working capital

(Increase) decrease in receivables	(1,237,612)	862,941
(Increase) decrease in inventory	(8,091)	68,147
Decrease in prepaids	46,012	23,760
(Decrease) increase in payables and accruals	(1,957,204)	1,003,282
(Decrease) increase in deferred revenue	(3,242,596)	2,222,619
Increase (decrease) vacation pay accrual	255,917	(32,328)
	<u>10,434,957</u>	<u>19,872,817</u>

Investing

Proceeds on maturities of marketable securities	8,532,847	8,249,957
Purchase of marketable securities	(6,867,942)	(12,073,253)
	<u>1,664,905</u>	<u>(3,823,296)</u>

Capital

Proceeds on disposal of tangible capital assets	50,890	589,337
Purchase of tangible capital assets	(11,810,714)	(15,896,287)
	<u>(11,759,824)</u>	<u>(15,306,950)</u>

Net increase in cash and cash equivalents	340,038	742,571
Cash and cash equivalents, beginning of year	<u>10,423,135</u>	<u>9,680,564</u>
Cash and cash equivalents, end of year	\$ <u>10,763,173</u>	\$ <u>10,423,135</u>

See accompanying notes to the financial statements.

Toronto and Region Conservation Authority

Notes to the Financial Statements

December 31, 2012

1. Nature of operations

Toronto and Region Conservation Authority ("TRCA") is established under the Conservation Authorities Act of Ontario to further the conservation, restoration, development and management of natural resources, other than gas, oil, coal and minerals for the nine watersheds within its area of jurisdiction. TRCA's area of jurisdiction includes areas in the City of Toronto, the Regions of Durham, Peel and York, and the Township of Adjala-Tosorontio and Town of Mono.

2. Summary of significant accounting policies

The financial statements of TRCA are prepared by management in accordance with Canadian generally accepted accounting principles for organizations operating in the local government sector as recommended by the Public Sector Accounting Board of The Canadian Institute of Chartered Accountants. Significant aspects of the accounting policies adopted by TRCA are as follows:

Accrual accounting

Revenue and expenditures are recorded on the accrual basis, whereby they are reflected in the accounts in the year in which they have been earned and incurred, respectively, whether or not such transactions have been settled by the receipt or payment of money.

Tangible capital assets

Tangible capital assets are recorded at cost which includes all amounts directly attributable to acquisition, construction development or betterment of the asset. Contributed tangible capital assets are recorded at fair market value at the date of contribution. Amortization is provided on a straight-line basis over the estimated useful life for all assets except land which is not amortized. Work in progress assets are not amortized until the asset is put into service.

One-half of the annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

TRCA has a collection of art and historical buildings not included as a part of the tangible capital asset balance.

Service life of tangible capital assets is as follows:

Land improvements	20-40 years
Buildings and building Improvements	10-55 years
Machinery and equipment	5-12 years
Vehicles	6-25 years
Infrastructure	10-50 years

Toronto and Region Conservation Authority

Notes to the Financial Statements

December 31, 2012

2. Summary of significant accounting policies (continued)

Cash and cash equivalents

TRCA considers deposits in banks, certificates of deposit and short term investments with original maturities of 90 days or less as cash and cash equivalents.

Marketable securities

Marketable securities consist of Guaranteed Investment Certificates and bonds. These investments are carried at cost. Investment income is recognized when earned. The fair market value of the marketable securities at December 31, 2012 is \$16,170,050 (2011 - \$17,915,571).

Reserves

Reserves for future expenditures and contingencies are established as required at the discretion of the members of the Authority. Increases or decreases in these reserves are made by appropriations to or from operations.

Revenue recognition

Government transfers are recognized in the financial statements as revenue in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be made.

User charges and fees are recognized as revenue in the period in which the related services are performed.

Deferred revenue

TRCA receives certain amounts principally from other public sector bodies, the proceeds of which may only be used in the conduct of certain programs or completion of specific work. Further, certain user charges and fees are collected but for which the related services have yet to be performed. These amounts are recognized as revenue when the related expenditures are incurred or services performed.

Inventory

Inventories of goods for resale are valued at the lower of cost and net realizable value. Nursery inventory is valued at the lower of cost and replacement value. Cost is determined on a first-in, first out basis.

Toronto and Region Conservation Authority

Notes to the Financial Statements

December 31, 2012

2. Summary of significant accounting policies (continued)

Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditures during the year. Accounts subject to significant estimates include receivables and tangible capital assets. Actual results could differ from those estimates.

Vacation pay accrual

Vacation credits earned but not taken are accrued as earned.

Donated capital assets, materials and services

Donated capital assets are recorded at fair value when fair value can be reasonably estimated. Donated materials and services are not recorded.

Contributed services

Volunteers contribute significant time to the governance and delivery of Toronto and Region Conservation Authority programs. Due to the difficulty in determining the fair value of these contributions, contributed services are not recognized in the financial statements.

3. Cash and cash equivalents

Cash and cash equivalents are comprised of the following:

	<u>2012</u>	<u>2011</u>
Cash	\$ 9,074,152	\$ 8,719,402
Restricted Cash – Source Water Protection	<u>2,001,330</u>	<u>1,978,842</u>
	11,075,482	10,698,244
Trust funds:		
Rouge Park Alliance	(195,001)	(261,651)
Greater Toronto Area Agricultural Action Committee	<u>(117,308)</u>	<u>(13,458)</u>
	\$ 10,763,173	\$ 10,423,135

The trust funds are funds administered by TRCA on behalf of the organizations above. These funds are held in trust by TRCA for the benefit of others and therefore are not presented as part of TRCA's financial position or financial activities.

The restricted cash is related to the funds set aside to fund a specific program.

Toronto and Region Conservation Authority

Notes to the Financial Statements

December 31, 2012

4. Receivables	<u>2012</u>	<u>2011</u>
Waterfront Toronto	\$ 1,007,681	\$ 2,486,025
City of Toronto	2,013,564	2,094,592
Regional Municipality of York	933,333	885,087
Regional Municipality of Peel	143,722	190,790
The Living City Foundation	1,206,474	1,044,552
Government of Canada	463,959	681,615
Province of Ontario	743,594	1,086,514
Interest receivable	7,840	8,469
Municipal levies	-	60,528
Trade and other	<u>6,294,953</u>	<u>3,039,336</u>
	<u>\$ 12,815,120</u>	<u>\$ 11,577,508</u>

5. Reserve funds held under provincial revenue-sharing policy

Revenue generated from the sale of properties may be held in a reserve created under the Ministry of Natural Resources' policy for the disposition of TRCA-owned properties. The Ministry reserves the right to direct the purpose to which the provincial share of funds may be applied or to request a refund. The proceeds on the sale of properties are attributed to the province and the member municipalities on the basis of their original contribution when the properties were acquired. The reserve balance must always be maintained in proportion to the original contribution by the province and TRCA, represented by the member municipalities. TRCA is permitted to withdraw the municipal share of the reserve provided that the corresponding provincial share is either matched by other sources of funding or returned to the province. Interest at prevailing market rates must be imputed on the unspent balance (if any) of the reserve.

The changes of the reserve in 2012 and 2011 are based upon the following transactions recorded in operations:

	<u>2012</u>	<u>2011</u>
Reserve balance, beginning of year	\$ 745,624	\$ 1,089,618
Net proceeds from sale of properties	358,313	379,243
Interest	11,396	12,644
Applications:		
Greenspace acquisition project	(117,311)	(716,878)
Revised Project for the Etobicoke Motel Strip	<u>(587)</u>	<u>(19,003)</u>
Reserve balance, end of year	<u>\$ 997,435</u>	<u>\$ 745,624</u>

Toronto and Region Conservation Authority

Notes to the Financial Statements

December 31, 2012

6. Pension agreements

TRCA makes contributions to the Ontario Municipal Employees Retirement System ("OMERS"), which is a multi-employer plan, on behalf of full-time members of staff and eligible part-time staff. The plan is a defined benefit pension plan, which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

Contributions made by TRCA to OMERS for 2012 were \$2,811,339 (2011 - \$2,277,047).

7. Contingent liabilities and commitments

(a) Legal actions and claims:

TRCA has received statements of claim as defendant under various legal actions resulting from its involvement in land purchases, fatalities, personal injuries and flooding on or adjacent to its properties. TRCA maintains insurance coverage against such risks and has notified its insurers of the legal actions and claims. It is not possible at this time to determine the outcome of these claims and, therefore, no provision has been made in these financial statements.

(b) As part of some agreements entered into by TRCA, sites purchased are required to be remediated. Any unpaid costs associated with these activities have not been reflected in these financial statements as any costs would be reimbursed through contributions as required under the agreements.

(c) The TRCA has completed the acquisition of lands required to undertake various projects. There are 3 projects where TRCA has acquired lands under the Expropriations Act. The first project is the Revised Project for the Etobicoke Motel Strip. Properties required for this project were obtained through expropriation from five owners. Funding was obtained from the City of Etobicoke and the Municipality of Metropolitan Toronto (now collectively known as the City of Toronto) and the Province of Ontario. To date four of the expropriations have been settled.

The second project is the Port Union Improvement Project. This project is funded by the Toronto Waterfront Revitalization Corporation. One property was expropriated for this project and one property was acquired under Section 30 of the Expropriations Act which allows the owner to consent to the acquisition but still arbitrate the compensation. The expropriation has been settled. The compensation for the property acquired under Section 30 is still outstanding.

The third project is the Mimico Waterfront Linear Park Project. This project is funded by the Toronto Waterfront Revitalization Corporation. One property was expropriated for this project and one property was acquired under Section 30 of the Expropriations Act. The property acquired under Section 30 has been settled. The compensation for the property expropriated under Section 15 is still outstanding.

Toronto and Region Conservation Authority

Notes to the Financial Statements

December 31, 2012

7. Contingent liabilities and commitments (continued)

(d) Lease commitments

TRCA has entered into agreements to lease premises and equipment for various periods until 2016. Minimum lease payments in aggregate for each of the next four years are as follows:

2013	\$ 351,958
2014	\$ 210,333
2015	\$ 43,588
2016	\$ 20,498

(e) Loan guarantee

TRCA and City of Toronto have jointly and severally provided a loan guarantee in the amount of \$7.5 million to the Evergreen Foundation for the Don Valley Brick Works restoration project. As of December 31, 2012, Evergreen Foundation had received advances in the amount of \$7.2 million (\$8.8 million as of Dec. 31, 2011) from its financing institutional lender.

8. Related party transactions and balances

TRCA is related to The Living City Foundation ("LCF"), a public foundation that raises funds to support projects of TRCA. TRCA does not exercise control or significant influence over the LCF; consequently, the financial statements do not include the assets, liabilities and activities of the LCF.

In addition, staff of the LCF are employees of TRCA. Payroll costs for these employees in the amount of \$333,796 (2011 - \$298,218) are fully recovered from LCF.

The financial statements include LCF grants in support of projects in the amount of \$1,491,527 (2011 - \$1,583,368.) At the end of the year, the LCF was indebted to TRCA in the amount of \$1,206,474 (2011 - \$1,044,552).

Toronto and Region Conservation Authority

Notes to the Financial Statements

December 31, 2012

9. Segmented information

Certain allocation methodologies are employed in the preparation of segmented financial information. Government grants, user charges, transfers from other funds, and other revenues are allocated to the specific program or service they relate to. Expense allocations are both internal and external. Activity based costing is used to allocate internal support costs to departments. These costs include the net expenditures for departments, such as human resources, information systems, finance and others, commonly referred to as overhead.

TRCA segments its activities into six main program areas which are reported in the accompanying supplementary schedules to the financial statements.

Watershed management and health monitoring program

Watershed management and health monitoring program costs and revenues are those required to develop the framework and management strategy to provide a rational approach to natural systems protection, restoration and use. The main activities included in this segment are watershed and sub watershed plans, resource inventory and environmental monitoring, flood protection services and source water protection.

Environmental advisory services

Environmental advisory services includes costs and revenues associated with the approval of development applications or rendering of opinions on the impact of development applications on natural hazards, natural heritage resources and water resources as provided under provincial legislation which includes the Planning Act, Conservation Authorities Act and the Environmental Assessment Act.

Watershed stewardship program

The watershed stewardship program costs and revenues are those associated with providing service and assistance to private and public landowners on sound environmental practices that will enhance, restore or protect lands and natural features. This category includes activities such as fisheries rehabilitation, tree planting and reforestation, wildlife habitat improvements, management plans, agricultural best practices and erosion control services.

Conservation land management and development

The conservation land management and development schedule includes all expenses and revenues associated with lands, improvements, buildings and structures owned or by TRCA. It does not include active programming on Authority lands.

Conservation and education programming

The conservation and education program area includes costs and revenues associated with the delivery of recreational and educational programming.

Toronto and Region Conservation Authority

Notes to the Financial Statements

December 31, 2012

9. Segmented information (continued)

Corporate services

Corporate services includes management and non-program specific costs and revenues. These include internal support service costs such as senior management costs, board costs, office services, financial services, human resources, information technology and corporate communications.

10. Budget figures

Public Sector Accounting Standards require a comparison of the results for the period with those originally planned on the same basis as that used for actual results. The budget in the statement of operations has been adjusted to be presented on a consistent basis as actual results. Below is a reconciliation of the figures from the approved budget to the budget over the financial statements:

	Approved Budget	Reclassification	Amortization	Capital assets	Approved budget per financial statements
Total revenues	\$ 103,193,560	\$ -	\$ -	\$ -	\$ 103,193,560
Expenditures					
Watershed management and health monitoring	13,664,000	(788,000)	412,072	(243,000)	13,045,072
Environmental advisory services	4,872,000	788,000	9,264	-	5,669,264
Watershed stewardship	30,741,160	-	847,380	(7,007,000)	24,581,540
Conservation land Management and Development	26,687,000	(329,000)	3,777,551	(9,857,000)	20,278,551
Conservation and Education programming	20,593,400	329,000	464,602	-	21,387,002
Corporate services	6,638,000	-	257,513	(341,000)	6,554,513
Vehicle and equipment, Net of usage charged	-	-	416,014	(495,000)	(78,986)
	\$ 103,195,560	\$ -	\$ 6,184,396	\$ (17,943,000)	\$ 91,436,956
(Deficit) surplus for the year	\$ (2,000)				\$ 11,756,604

11. Comparative figures

Certain comparative figures have been reclassified to conform with the financial statement presentation adopted in the year.

Toronto and Region Conservation Authority

Schedule of Operations – Watershed Management and Health Monitoring

Year Ended December 31	2012	2012	2011
	<u>Budget</u> (Note 10)	<u>Actual</u>	<u>Actual</u>
Revenue			
Municipal			
Levies - Operating	\$ 1,915,000	\$ 1,915,000	\$ 2,000,000
- Capital	5,955,000	4,954,572	3,992,816
Other	129,500	58,890	33,649
Government grants			
Ministry of Natural Resources			
transfer payments	634,000	634,315	634,000
Provincial – other	2,379,000	3,452,531	2,539,657
Federal	154,000	122,381	415,656
User fees, sales and admissions	103,000	48,948	118,350
Contract services	244,000	8,295,785	401,070
Interest	-	24,609	25,054
The Living City Foundation	161,000	232,235	245,207
Waterfront Toronto	308,000	294,047	321,312
Compensation agreements	23,000	3,549	9,758
Donations and fundraising	435,000	435,000	528,257
Corporate and community groups	435,500	148,827	155,312
Sundry	-	46,239	-
	<u>12,876,000</u>	<u>20,666,928</u>	<u>11,420,098</u>
Expenditures			
Watershed strategies	1,587,000	1,515,865	1,632,082
Resource inventory and environmental monitoring	1,105,000	1,094,271	1,108,402
Flood forecasting and warning	328,000	351,323	305,681
Flood control structures, operations and maintenance	<u>313,000</u>	<u>301,160</u>	<u>321,666</u>
	3,333,000	3,262,619	3,367,831
Capital and other projects and studies			
Source Water Protection	2,159,000	2,643,887	1,988,204
Regional monitoring study and other monitoring projects	1,507,000	1,278,449	1,360,291
Water management projects	1,981,000	1,668,164	2,157,022
Lower Don flood control	308,000	294,047	319,866
Terrestrial Natural Heritage study	562,000	561,569	651,879
Floodplain mapping	219,000	242,149	321,600
Groundwater strategies	618,000	539,763	543,940
Other flood control projects	1,946,000	7,035,235	581,230
Decrease in vacation pay accrual	-	(5,159)	(27,194)
Amortization	<u>412,072</u>	<u>412,072</u>	<u>422,188</u>
	<u>13,045,072</u>	<u>17,932,795</u>	<u>11,686,857</u>
Surplus (deficit) for the year	\$ (169,072)	\$ 2,734,133	\$ (266,759)

Toronto and Region Conservation Authority

Schedule of Operations – Environmental Advisory Services

Year Ended December 31	2012	2012	2011
	<u>Budget</u> (Note 10)	<u>Actual</u>	<u>Actual</u>
Revenue			
Municipal			
Levies - Operating	\$ 275,500	\$ 275,500	\$ 325,747
- Capital	335,000	335,000	290,000
Other	1,068,000	965,890	934,128
Government grants			
Ministry of Natural Resources transfer payments	105,500	33,412	105,253
Development services fees	<u>3,876,000</u>	<u>5,131,268</u>	<u>3,393,664</u>
	<u>5,660,000</u>	<u>6,741,070</u>	<u>5,048,792</u>
Expenditures			
Municipal/public plan input and review	2,585,500	2,415,522	2,187,790
Development plan input and review	3,074,500	2,919,934	2,779,590
Decrease in vacation pay accrual	-	(2,253)	(11,877)
Amortization	<u>9,264</u>	<u>9,264</u>	<u>6,162</u>
	<u>5,669,264</u>	<u>5,342,467</u>	<u>4,961,665</u>
Surplus (deficit) for the year	\$ <u>(9,264)</u>	\$ <u>1,398,603</u>	\$ <u>87,127</u>

Toronto and Region Conservation Authority

Schedule of Operations – Watershed Stewardship

Year Ended December 31	2012	2012	2011
	<u>Budget</u> (Note 10)	<u>Actual</u>	<u>Actual</u>
Revenue			
Municipal			
Levies - Operating	\$ 309,000	\$ 309,000	\$ 234,000
- Capital	17,770,860	14,340,050	11,399,761
Other	968,000	416,479	430,519
Government grants			
Provincial – other	1,359,500	1,207,235	609,159
Federal	843,500	621,622	716,335
Contract services	8,070,300	7,189,459	7,037,341
User fees, sales and admissions	373,500	282,095	145,852
Compensation agreements	522,000	211,858	202,712
Interest	-	288	135
The Living City Foundation	120,500	43,777	333,937
Donations and fundraising	41,000	49,162	-
Sales and property tax refunds	-	200	-
Sundry	-	667	-
Corporate and community groups	363,000	237,932	505,216
Net loss on sales of tangible capital assets	-	-	(4,372)
	<u>30,741,160</u>	<u>24,909,824</u>	<u>21,610,595</u>
Expenditures			
Watershed stewardship	1,253,000	1,296,073	844,246
Capital and other projects and studies			
Erosion control and slope stabilization projects in Toronto	3,268,800	3,241,503	3,464,298
Erosion control – Peel, Durham and York Regions	173,000	450,297	460,707
Regeneration projects	9,551,000	6,473,116	6,517,410
Sustainable technology evaluation	1,364,000	1,355,466	1,031,350
Pan- Am Games Equestrian Facility	539,560	151,345	91,528
Peel climate change mitigation	7,584,800	5,623,433	4,501,417
Decrease in vacation pay accrual	-	(9,544)	(50,308)
Amortization	847,380	847,380	682,423
	<u>24,581,540</u>	<u>19,429,069</u>	<u>17,543,071</u>
Surplus for the year	<u>\$ 6,159,620</u>	<u>\$ 5,480,755</u>	<u>\$ 4,067,524</u>

Toronto and Region Conservation Authority

Schedule of Operations – Conservation Land Management and Development

Year Ended December 31	2012	2012	2011
	<u>Budget</u> (Note 10)	<u>Actual</u>	<u>Actual</u>
Revenue			
Municipal			
Levies - Operating	\$ 1,813,000	\$ 1,813,000	\$ 1,088,000
- Capital	8,056,924	5,852,304	5,763,269
Other	1,885,000	93,314	6,840,165
Government grants			
Provincial – other	9,000	36,286	453,019
Federal	156,000	104,675	625,753
Contracted services	1,552,000	2,307,701	1,108,112
Rental properties	2,570,000	2,459,033	2,458,724
Interest	-	12,945	14,061
User fees, sales and admissions	-	63,086	47,886
Proceeds from granting of property interests	608,076	358,313	296,676
The Living City Foundation	240,000	222,385	182,417
Waterfront Toronto	5,612,000	4,358,068	6,249,700
Donations and fundraising	3,000,000	3,784	1,840,425
Canada Post Corporation agreement	665,000	130,259	11,964
Compensation agreements	21,000	863,676	929,090
Sales and property tax refunds	-	150	17,867
Corporate and community groups	93,000	16,222	27,350
Sundry	-	100	1,280
Net gain/(loss) on sales of tangible capital assets	-	(149,460)	348,326
	<u>26,281,000</u>	<u>18,545,841</u>	<u>28,304,084</u>
Expenditures			
Conservation land management			
Property services	2,462,000	2,448,911	2,550,859
Conservation parks land management	-	252,009	252,009
Rental properties	1,960,000	1,977,990	1,972,598
	<u>4,751,000</u>	<u>4,678,910</u>	<u>4,775,466</u>
Capital and other projects and studies			
Greenspace acquisition	150,000	110,692	-
Waterfront development	4,221,000	4,389,310	2,321,960
Waterfront – Land portion	20,000	13,889	105,473
Waterfront Toronto	3,715,000	2,492,514	1,892,379
Etobicoke Motel Strip waterfront project	-	587	663
Conservation area development	122,000	122,384	68,653
Living City Centre at Kortright – infrastructure	-	40,578	17,174
Peel campground improvements	82,000	87,331	169,036
Petticoat Creek and Heart Lake CA pools	-	-	237
Black Creek Pioneer Village retrofit / attractions project	569,000	430,620	181,566
Land Care Projects	2,401,000	1,551,113	1,393,327
ORM Corridor Park development	799,000	40,473	208,363
Decrease in vacation pay accrual	-	(9,749)	(51,388)
Amortization	3,777,551	3,777,551	3,512,407
	<u>20,278,551</u>	<u>17,726,203</u>	<u>14,595,316</u>
Surplus for the year	\$ 6,002,449	\$ 819,638	\$ 13,708,768

Toronto and Region Conservation Authority

Schedule of Operations – Conservation and Education Programming

Year Ended December 31	2012	2012	2011
	<u>Budget</u> (Note 10)	<u>Actual</u>	<u>Actual</u>
Revenue			
Municipal			
Levies - Operating	\$ 3,522,000	\$ 3,522,264	\$ 3,228,581
- Capital	1,959,000	1,618,176	1,501,522
Other	136,000	93,779	80,855
Government grants			
Provincial – other	1,008,000	573,015	554,546
Federal	173,000	346,919	53,345
Contracted services	127,000	116,843	122,857
Conservation areas	3,871,800	3,784,473	3,185,254
Black Creek Pioneer Village	3,135,000	3,229,391	3,254,403
Kortright Centre	1,103,900	1,093,919	1,059,811
Living City Centre Programs	646,000	486,028	571,563
ORM Park Operation	1,167,000	1,072,960	1,091,639
Conservation Field Centres	1,879,700	1,326,805	1,488,979
Community Transformation Partnerships	-	209,228	252,087
Corporate Education Outreach	7,000	10,849	17,749
Rentals	-	19,434	21,433
The Living City Foundation	847,000	993,130	820,807
Donations and fundraising	95,500	175,633	45,145
Compensation Agreements	-	1,000	-
Sundry	-	1,000	1,507
Corporate and community groups	1,319,500	348,084	412,118
Net loss on sales of tangible capital assets	-	(4,122)	(5,415)
	<u>20,997,400</u>	<u>19,018,808</u>	<u>17,758,786</u>
Expenditures			
Conservation land programming			
Conservation areas	3,835,800	3,478,430	3,012,007
ORM Park Operation	1,271,000	1,216,828	1,220,332
Conservation/Heritage education			
Black Creek Pioneer Village	5,292,000	5,239,576	5,170,090
Kortright Centre for Conservation	1,258,900	1,288,704	1,195,226
Living City Centre Programs	758,000	717,621	706,156
Community Transformation Partnership	2,183,000	1,267,229	921,040
Conservation Filed Centres	2,708,800	2,466,873	2,342,735
Education Outreach	2,372,000	1,853,721	1,778,040
Conservation Education Management	475,900	390,562	399,559
Program support and marketing	767,000	833,183	806,865
Decrease in vacation pay accrual	-	(7,916)	(41,725)
Amortization	464,602	464,602	683,820
	<u>21,387,002</u>	<u>19,209,413</u>	<u>18,194,145</u>
Deficit for the year	\$ (389,602)	\$ (190,605)	\$ (435,359)

Toronto and Region Conservation Authority Schedule of Operations – Corporate Services

Year Ended December 31	2012	2012	2011
	<u>Budget</u> (Note 10)	<u>Actual</u>	<u>Actual</u>
Revenue			
Municipal:			
Levies - Operating	\$ 4,113,500	\$ 4,113,500	\$ 4,847,500
- Capital	1,116,000	668,330	805,690
Government grants			
Ministry of Natural Resources			
transfer payments	106,500	106,500	106,500
Provincial – other	719,000	746,484	686,472
Federal	12,000	12,500	13,750
Interest	525,000	595,735	472,603
Retail Sales	21,000	25,809	60,147
Rentals	-	-	29,875
The Living City Foundation	-	-	1,000
Sales and property tax rebate	25,000	254,809	248,049
Sundry	-	3,741	46,715
	<u>6,638,000</u>	<u>6,527,408</u>	<u>7,318,301</u>
Expenditures			
Corporate management	2,046,000	1,918,580	1,955,386
Financial services	1,331,000	1,325,625	1,316,009
Human resources	492,000	504,726	496,159
Information technology	1,489,000	1,347,101	1,233,786
Corporate communications	1,317,000	1,294,087	1,266,785
Professional Access Program	758,000	800,947	716,537
Decrease in vacation pay accrual	-	(3,119)	(16,439)
Recoveries from programs	(1,911,000)	(2,110,953)	(1,837,529)
	<u>5,522,000</u>	<u>5,076,994</u>	<u>5,130,694</u>
Capital and other projects and studies			
Administrative office	703,000	253,301	189,525
Information technology			
acquisition project	72,000	227,937	185,791
Amortization	257,513	257,513	235,801
	<u>6,554,513</u>	<u>5,815,745</u>	<u>5,741,811</u>
Surplus for the year	\$ 83,487	\$ 711,663	\$ 1,576,490

Toronto and Region Conservation Authority
Schedule of Operations – Vehicle and Equipment

Year Ended December 31	2012	2012	2011
	<u>Budget</u> (Note 10)	<u>Actual</u>	<u>Actual</u>
Expenditures			
Operations			
Fuel, maintenance and repairs	\$ 637,800	\$ 765,278	\$ 810,312
Other overhead	65,000	64,594	64,509
Amortization	<u>416,014</u>	<u>416,014</u>	<u>461,106</u>
	1,118,814	1,245,886	1,335,927
Less recoveries of expenditures by charges based on usage	<u>(1,197,800)</u>	<u>(1,400,541)</u>	<u>(1,355,130)</u>
Vehicle and equipment, net of usage charged	(78,986)	(154,655)	(19,203)
Net gain on disposal of tangible capital assets	<u> </u>	<u>24,784</u>	<u>3,509</u>
Surplus for the year	\$ <u>(78,986)</u>	\$ <u>(179,439)</u>	\$ <u>(22,712)</u>

Toronto and Region Conservation Authority

Continuity of Reserves

Year Ended December 31, 2012

	Balance Beginning of Year	Appropriations to (from)	Balance End of Year
Vehicle and equipment	\$ 410,289	\$ 201,010	\$ 611,299
Tree donation program	12,336	(2,376)	9,960
Operating contingency	1,690,808	2,163,089	3,853,897
Funds held under provincial revenue sharing policy (Note 5)	<u>745,624</u>	<u>251,811</u>	<u>997,435</u>
	<u>\$ 2,859,057</u>	<u>\$ 2,613,534</u>	<u>\$ 5,472,591</u>

Toronto and Region Conservation Authority

Schedule of Accumulated Surplus

Year Ended December 31, 2012

	2012 <u>Actual</u>	2011 <u>Actual</u>
Accumulated surplus, beginning of year	\$ 419,880,066	\$ 401,119,563
Surplus for the year	<u>11,133,626</u>	<u>18,760,503</u>
Accumulated surplus, end of year	\$ <u>431,013,692</u>	\$ <u>419,880,066</u>
Accumulated Surplus consists of:		
Tangible capital assets	\$ 426,891,940	\$ 420,577,021
Reserves (Page 22)	5,472,591	2,859,057
Operating surplus / (deficit)	293,100	(1,874,332)
Amount to be funded in future periods	<u>(1,643,939)</u>	<u>(1,681,680)</u>
	\$ <u>431,013,692</u>	\$ <u>419,880,066</u>

Toronto and Region Conservation Authority

Schedule of Tangible Capital Assets

December 31

Cost	Land	Land Improvements	Building and Building Improvements	Machinery and Equipment	Vehicles	Infrastructure	Work in Progress	Total 2012	Total 2011
Beginning of year	\$ 333,072,505	\$ 9,445,478	\$ 43,351,449	\$ 5,877,912	\$ 3,595,180	\$ 131,075,194	\$ 15,312,901	\$ 541,730,619	\$ 518,167,222
Additions	1,082,888	539,998	1,576,666	781,843	237,763	4,583,584	3,875,045	12,677,787	24,594,253
Disposals	2,096	-	850,178	660,894	202,129	32,330	8,820	1,756,447	1,030,856
Transfer from Work in Progress	9,623	2,927,367	1,338,560	-	-	1,283,058	(5,558,608)	-	-
End of year	334,162,920	12,912,843	45,416,497	5,998,861	3,630,814	136,909,506	13,620,518	552,651,959	541,730,619
Accumulated Amortization									
Beginning of year	-	2,894,925	21,934,081	2,699,216	2,618,389	91,006,987	-	121,153,598	115,933,258
Amortization	-	467,371	1,589,577	683,035	282,893	3,161,519	-	6,184,395	6,003,907
Disposals	-	-	727,300	660,894	177,238	12,542	-	1,577,974	783,567
End of year	-	3,362,296	22,796,358	2,721,357	2,724,044	94,155,964	-	125,760,019	121,153,598
Net book value	\$ 334,162,920	\$ 9,550,547	\$ 22,620,139	\$ 3,277,504	\$ 906,770	\$ 42,753,542	\$ 13,620,518	\$ 426,891,940	\$ 420,577,021

Contributed capital assets have been recognized at fair market value at the date of contribution. The value of contributed assets received during the year is \$867,073 (2011 - \$8,697,966).