



Financial Statements

Toronto and Region Conservation Authority

December 31, 2010

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Independent Auditor's Report

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To the Members of the
Toronto and Region Conservation Authority

We have audited the accompanying financial statements of **Toronto and Region Conservation Authority** ("TRCA"), which comprise the statement of financial position as at December 31, 2010, and the statements of operations, changes in net debt, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of TRCA as at December 31, 2010, and the results of its operations, changes in net debt, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Other matter

Without modifying our report we draw attention to the budget figures which are provided for comparative purposes only. They have not been subject to audit procedures. Accordingly, we do not express an opinion on the budget figures.

Markham, Canada
June 24, 2011



Chartered Accountants
Licensed Public Accountants

Toronto and Region Conservation Authority

Statement of Financial Position

December 31

2010

2009

Financial Assets

Cash and cash equivalents (Note 3)	\$ 9,680,564	\$ 4,219,064
Marketable securities	13,809,132	14,199,489
Receivables (Note 4)	<u>12,440,449</u>	<u>12,450,884</u>
	<u>35,930,145</u>	<u>30,869,437</u>

Liabilities

Payables and accruals	11,880,535	9,881,713
Deferred revenue		
Municipal levies	9,483,983	7,381,179
Capital, special projects and other	14,533,481	15,390,256
Vacation pay and sick leave entitlements	<u>1,880,611</u>	<u>1,935,736</u>
	<u>37,778,610</u>	<u>34,588,884</u>

Net Debt

(1,848,465) (3,719,447)

Non-Financial Assets

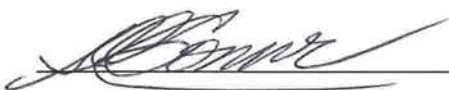
Inventory	488,353	479,649
Prepays	245,711	209,714
Tangible capital assets (Page 24)	<u>402,233,964</u>	<u>386,558,964</u>
	<u>402,968,028</u>	<u>387,248,327</u>


Accumulated surplus (Page 23)

\$ 401,119,563 \$ 383,528,880

Contingent liabilities and commitments (Note 7)

On behalf of TRCA

 Chair

 Secretary-Treasurer

See accompanying notes to the financial statements.

Toronto and Region Conservation Authority

Statement of Operations

Year Ended December 31

	2010 Budget (unaudited)	2010 Actual	2009 Actual
Revenue			
Municipal			
Levies - Operating	\$ 11,566,000	\$ 11,532,985	\$ 11,382,338
- Capital	28,261,000	19,023,309	19,097,021
Other	6,183,000	9,512,054	3,880,867
Government grants			
MNR transfer payments	846,000	845,753	845,753
Provincial - other	6,879,000	6,102,964	6,276,121
Federal	3,171,000	2,533,796	1,599,741
User fees, sales and admissions	14,532,400	13,834,661	13,725,756
Investment income	260,000	321,342	283,385
Proceeds from sale of properties	850,000	3,806,025	40,002
The Conservation Foundation of Greater Toronto	1,071,600	1,233,689	1,360,669
Donations and fundraising	983,000	478,058	758,441
Facility and property rentals	2,376,400	2,787,019	2,553,572
Canada Post Corporation agreement	665,000	8,868	9,486
Waterfront Toronto	13,461,000	6,796,768	5,221,064
Corporate and Community Groups	3,088,000	1,145,918	776,598
Contract services	5,133,000	9,134,950	4,300,480
Sales and property tax refunds	222,000	289,272	559,645
Compensation agreements	10,000	674,440	925,216
Sundry	71,300	16,779	132,217
	<u>99,629,700</u>	<u>90,078,650</u>	<u>73,728,372</u>
Less: cost of tangible sales of capital assets included above	-	(363,653)	(134,981)
	<u>99,629,700</u>	<u>89,714,997</u>	<u>73,593,391</u>
Expenditures			
Watershed management and health monitoring	14,126,000	12,273,577	12,197,995
Environmental advisory services	4,633,000	4,525,335	4,539,058
Watershed stewardship	19,939,000	18,902,434	16,163,407
Conservation land management, development and acquisition	34,091,300	28,141,902	18,223,117
Conservation and education programming	19,372,800	17,745,867	17,331,878
Corporate services	8,108,000	6,428,272	6,065,781
Vehicle and equipment, net of usage charged	-	145,580	41,713
	<u>100,270,100</u>	<u>88,162,967</u>	<u>74,562,949</u>
Less: expenditures on capital assets included above	-	(21,940,817)	(13,122,487)
Expenditures before amortization	100,270,100	66,222,150	61,440,462
Amortization	-	5,902,164	5,920,702
	<u>100,270,100</u>	<u>72,124,314</u>	<u>67,361,164</u>
Annual surplus (deficit) for the year (Page 23)	\$ (640,400)	\$ 17,590,683	\$ 6,232,227

See accompanying notes to the financial statements.

Toronto and Region Conservation Authority Statement of Changes in Net Debt

Year Ended December 31	2010	2009
Annual surplus for the year	\$ 17,590,683	\$ 6,232,227
Acquisition of tangible capital assets	(21,940,817)	(13,122,487)
Net proceeds on disposal of tangible capital assets	363,653	134,981
Amortization	5,902,164	5,920,702
Change in inventory	(8,704)	39,108
Change in prepaids	<u>(35,997)</u>	<u>76,384</u>
Decrease (increase) in net debt in the year	1,870,982	(719,085)
Net debt, beginning of year	<u>(3,719,447)</u>	<u>(3,000,362)</u>
Net debt, end of year	\$ <u>(1,848,465)</u>	\$ <u>(3,719,447)</u>

See accompanying notes to the financial statements.

Toronto and Region Conservation Authority

Statement of Cash Flows

Year Ended December 31

2010

2009

Operating

Annual surplus for the year	\$ 17,590,683	\$ 6,232,227
Non-cash charge to operations		
Amortization	5,902,164	5,920,702
Gain on disposal	(71,664)	-
Write off of tangible capital assets	48,017	-
Decrease in receivables	10,435	272,450
Increase in interest receivable	(50,598)	(125,229)
Increase in inventory	(8,704)	39,108
Increase in prepaids	(35,997)	76,384
Decrease in payables and accruals	1,998,822	(1,447,673)
Increase in deferred revenue	1,246,029	2,731,076
Decrease in vacation pay and sick leave entitlements	(55,125)	189,668
	<u>26,574,062</u>	<u>13,888,713</u>
Investing		
Proceeds on maturities of marketable securities	12,500,000	9,998,513
Purchase of marketable securities	<u>(12,059,045)</u>	<u>(17,495,040)</u>
	<u>440,955</u>	<u>(7,496,527)</u>
Capital		
Proceed on of disposal of tangible capital assets	387,300	134,981
Purchase of tangible capital assets	<u>(21,940,817)</u>	<u>(13,122,487)</u>
	<u>(21,553,517)</u>	<u>(12,987,506)</u>
Net increase (decrease) in cash and cash equivalents	5,461,500	(6,595,320)
Cash and cash equivalents, beginning of year	<u>4,219,064</u>	<u>10,814,384</u>
Cash and cash equivalents, end of year	\$ <u>9,680,564</u>	\$ <u>4,219,064</u>

See accompanying notes to the financial statements.

Toronto and Region Conservation Authority

Notes to the Financial Statements

For the year ended December 31, 2010

1. Nature of operations

Toronto and Region Conservation Authority ("TRCA") is established under the Conservation Authorities Act of Ontario to further the conservation, restoration, development and management of natural resources, other than gas, oil, coal and minerals for the nine watersheds within its area of jurisdiction. TRCA's area of jurisdiction includes areas in the City of Toronto, the Regions of Durham, Peel and York, and the Township of Adjala-Tosorontio and Town of Mono.

2. Summary of significant accounting policies

The financial statements of TRCA are prepared by management in accordance with Canadian generally accepted accounting principles for organizations operating in the local government sector as recommended by the Public Sector Accounting Board of The Canadian Institute of Chartered Accountants. Significant aspects of the accounting policies adopted by TRCA are as follows:

Accrual Accounting

Revenue and expenditures are recorded on the accrual basis, whereby they are reflected in the accounts in the year in which they have been earned and incurred, respectively, whether or not such transactions have been settled by the receipt or payment of money.

Tangible capital assets

Tangible capital assets are recorded at cost which includes all amounts directly attributable to acquisition, construction development or betterment of the asset. Contributed tangible capital assets are recorded at fair market value at the date of contribution. Amortization is provided on a straight-line basis over the estimated useful life for all assets except Land which is not amortized. Work in progress assets are not amortized until the asset is put into service.

One-half of the annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

TRCA has a collection of art and historical buildings not included as a part of the tangible capital asset balance.

Service life of tangible capital assets is as follows:

Land improvements	20-40 years
Buildings and building Improvements	10-55 years
Machinery and equipment	5-12 years
Vehicles	6-25 years
Infrastructure	10-50 years

Toronto and Region Conservation Authority

Notes to the Financial Statements

For the year ended December 31, 2010

2. Summary of significant accounting policies (continued)

Cash and cash equivalents

TRCA considers deposits in banks, certificates of deposit and short term investments with original maturities of 90 days or less as cash and cash equivalents.

Marketable Securities

Marketable securities consist of Guaranteed Investment Certificates and Government of Canada bonds. These investments are carried at cost. Investment income is recognized when earned.

Reserves

Reserves for future expenditures and contingencies are established as required at the discretion of the members of the Authority. Increases or decreases in these reserves are made by appropriations to or from operations.

Revenue recognition

Government transfers are recognized in the financial statements as revenue in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be made.

User charges and fees are recognized as revenue in the period in which the related services are performed.

Deferred revenue

TRCA receives certain amounts principally from other public sector bodies, the proceeds of which may only be used in the conduct of certain programs or completion of specific work. Further, certain user charges and fees are collected but for which the related services have yet to be performed. These amounts are recognized as revenue when the related expenditures are incurred or services performed.

Inventory

Inventories of goods for resale are valued at the lower of cost and net realizable value. Nursery inventory is valued at the lower of cost and replacement value. Cost is determined on a first-in, first out basis.

Toronto and Region Conservation Authority

Notes to the Financial Statements

For the year ended December 31, 2010

2. Summary of significant accounting policies (continued)

Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditures during the year. Actual results could differ from those estimates.

Vacation pay and sick leave entitlements

Vacation credits earned but not taken and sick leave entitlements are accrued as earned.

Donated capital assets, materials and services

Donated capital assets are recorded at fair value when fair value can be reasonably estimated. Donated materials and services are not recorded.

Contributed services

Volunteers contribute significant time to the governance and delivery of Toronto and Region Conservation Authority programs. Due to the difficulty in determining the fair value of these contributions, contributed services are not recognized in the financial statements.

3. Cash and cash equivalents

Cash and cash equivalents comprise of the following:

	<u>2010</u>	<u>2009</u>
Cash	\$ 7,467,651	\$ 2,003,247
Restricted Cash – Source Water Protection	<u>2,733,744</u>	<u>3,371,202</u>
	10,201,395	5,374,449
Trust funds:		
Rouge Park Alliance	(332,112)	(804,624)
Greater Toronto Area Agricultural Action Committee	<u>(188,719)</u>	<u>(350,761)</u>
	\$ 9,680,564	\$ 4,219,064

The trust funds are funds administered by TRCA on behalf of the organizations above. These funds are held in trust by TRCA for the benefit of others and therefore are not presented as part of TRCA's financial position or financial activities.

The restricted cash is related to the funds set aside to fund a specific program.

Toronto and Region Conservation Authority

Notes to the Financial Statements

For the year ended December 31, 2010

4. Receivables	<u>2010</u>	<u>2009</u>
Waterfront Toronto	\$ 1,538,059	\$ 2,770,890
City of Toronto	3,712,245	3,246,006
Regional Municipality of York	739,436	714,074
Regional Municipality of Peel	92,708	8,760
Conservation Foundation of Greater Toronto	383,995	133,827
Government of Canada	1,210,555	509,592
Province of Ontario	1,531,281	889,295
Interest receivable	6,360	5,544
Municipal levies	239,640	814,000
Trade and other	<u>2,986,170</u>	<u>3,358,896</u>
	\$ 12,440,449	\$ 12,450,884

5. Reserve funds held under provincial revenue-sharing policy

Revenue generated from the sale of properties may be held in a reserve created under the Ministry of Natural Resources' policy for the disposition of TRCA-owned properties. The Ministry reserves the right to direct the purpose to which the provincial share of funds may be applied or to request a refund. The proceeds on the sale of properties are attributed to the province and the member municipalities on the basis of their original contribution when the properties were acquired. The reserve balance must always be maintained in proportion to the original contribution by the province and TRCA, represented by the member municipalities. TRCA is permitted to withdraw the municipal share of the reserve provided that the corresponding provincial share is either matched by other sources of funding or returned to the province. Interest at prevailing market rates must be imputed on the unspent balance (if any) of the reserve.

The changes of the reserve in 2010 and 2009 are based upon the following transactions recorded in operations:

	<u>2010</u>	<u>2009</u>
Reserve balance, beginning of year	\$ 21,173	\$ 149,623
Net proceeds from sale of properties	3,806,025	40,002
Interest	5,914	2,063
Applications:		
Greenspace acquisition project	(781,005)	(170,515)
Revised Project for the Etobicoke Motel Strip	<u>(1,962,489)</u>	<u>-</u>
Reserve balance, end of year	\$ 1,089,618	\$ 21,173

Toronto and Region Conservation Authority

Notes to the Financial Statements

For the year ended December 31, 2010

6. Pension agreements

TRCA makes contributions to the Ontario Municipal Employees Retirement System ("OMERS"), which is a multi-employer plan, on behalf of full-time members of staff and eligible part-time staff. The plan is a defined benefit pension plan, which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

Contributions made by TRCA to OMERS for 2010 were \$1,916,166 (2009 - \$1,818,638).

7. Contingent liabilities and commitments

(a) Legal actions and claims:

TRCA has received statements of claim as defendant under various legal actions resulting from its involvement in land purchases, fatalities, personal injuries and flooding on or adjacent to its properties. TRCA maintains insurance coverage against such risks and has notified its insurers of the legal actions and claims. It is not possible at this time to determine the outcome of these claims and, therefore, no provision has been made in these financial statements.

(b) As part of some agreements entered into by TRCA, sites purchased are required to be remediated. Any unpaid costs associated with these activities have not been reflected in these financial statements as any costs would be reimbursed through contributions as required under the agreements.

(c) The TRCA has completed the acquisition of lands required to undertake various projects. There are 3 recent projects where TRCA has acquired lands under the Expropriations Act. The first project is the Revised Project for the Etobicoke Motel Strip. Properties required for this project were obtained through expropriation from five owners. Funding was obtained from the City of Etobicoke and the Municipality of Metropolitan Toronto (now collectively known as the City of Toronto) and the Province of Ontario. To date four of the expropriations have been settled.

The second project is the Port Union Improvement Project. This project is funded by the Toronto Waterfront Revitalization Corporation. One property was expropriated for this project and one property was acquired under Section 30 of the Expropriations Act which allows the owner to consent to the acquisition but still arbitrate the compensation. The expropriation has been settled. The compensation for the property acquired under Section 30 is still outstanding.

The third project is the Mimico Waterfront Linear Park Project. This project is funded by the Toronto Waterfront Revitalization Corporation. One property was expropriated for this project and one property was acquired under Section 30 of the Expropriations Act. Both the expropriation and compensation for the property acquired under Section 30 are still outstanding.

Toronto and Region Conservation Authority

Notes to the Financial Statements

For the year ended December 31, 2010

7. Contingent liabilities and commitments (continued)

(d) Lease commitments

TRCA has entered into agreements to lease premises and equipment for various periods until 2015. Minimum lease payments in aggregate for each of the next five years are as follows:

2011	\$ 366,570
2012	359,379
2013	331,867
2014	208,978
2015	4,280

(e) Loan guarantee

TRCA and City of Toronto have jointly and severally provided a loan guarantee in the amount of \$7.5 million to the Evergreen Foundation for the Don Valley Brick Works restoration project. The lease agreement for the Brick Works was signed in January, 2008. In December 2008, TRCA Executive Committee recommended to the Authority that TRCA approve a lease amending agreement with Evergreen and the City of Toronto that provided for extensions to some dates for completion of conditions under the lease, granted subsurface rights to Evergreen, reduce the maximum price of construction contracts and authorized TRCA staff to negotiate or settle terms of financing arrangements, including the requirement for a \$500,000 deposit to be held by the City of Toronto, on behalf of the City and TRCA. This resolution was approved by the Authority on January 9, 2009. As of December 31, 2010, Evergreen had received advances in the amount of \$8.7 million from its financing institutional lender.

(f) Letters of guarantee

TRCA has outstanding letters of guarantee in the amount of \$442,248 and \$221,124 respectively which expire on May 27, 2011 as a result of entering into a contract with the City of Brampton for a restoration project.

Toronto and Region Conservation Authority

Notes to the Financial Statements

For the year ended December 31, 2010

8. Segmented information

Certain allocation methodologies are employed in the preparation of segmented financial information. Government grants, user charges, transfers from other funds, and other revenues are allocated to the specific program or service they relate to. Expense allocations are both internal and external. Activity based costing is used to allocate internal support costs to departments. These costs include the net expenditures for departments, such as human resources, information systems, finance and others, commonly referred to as overhead.

TRCA segments its activities into six main program areas which are reported in the accompanying supplementary schedules to the financial statements.

Watershed management and health monitoring program

Watershed management and health monitoring program costs and revenues are those required to develop the framework and management strategy to provide a rational approach to natural systems protection, restoration and use. The main activities included in this segment are watershed and sub watershed plans, resource inventory and environmental monitoring, flood protection services and source water protection.

Environmental advisory services

Environmental advisory services includes costs and revenues associated with the approval of development applications or rendering of opinions on the impact of development applications on natural hazards, natural heritage resources and water resources as provided under provincial legislation which includes the Planning Act, Conservation Authorities Act and the Environmental Assessment Act.

Watershed stewardship program

The watershed stewardship program costs and revenues are those associated with providing service and assistance to private and public landowners on sound environmental practices that will enhance, restore or protect lands and natural features. This category includes activities such as fisheries rehabilitation, tree planting and reforestation, wildlife habitat improvements, management plans, agricultural best practices and erosion control services.

Conservation land management

The conservation land management schedule includes all expenses and revenues associated with lands, improvements, buildings and structures owned or by TRCA. It does not include active programming on Authority lands.

Conservation and education program

The conservation and education program area includes costs and revenues associated with the delivery of recreational and educational programming.

Toronto and Region Conservation Authority

Notes to the Financial Statements

For the year ended December 31, 2010

8. Segmented information (continued)

Corporate services

Corporate services includes management and non-program specific costs and revenues. These include internal support service costs such as senior management costs, board costs, office services, financial services, human resources, information technology and corporate communications.

9. Budget figures

The 2010 budget figures included in these financial statements are those adopted by TRCA on April 30, 2010.

10. Comparative figures

Certain comparative figures have been reclassified to conform with the financial statement presentation adopted in the year.

Toronto and Region Conservation Authority

Schedule of Financial Activities – Watershed Management and Health Monitoring

Year Ended December 31

	2010 Budget (unaudited)	2010 Actual	2009 Actual
Revenue			
Municipal			
Levies - Operating	\$ 2,196,000	\$ 2,198,000	\$ 2,306,000
- Capital	5,600,000	4,290,367	3,357,623
Other	110,000	15,297	60,849
Government grants			
MNR transfer payments	634,000	634,000	634,000
Provincial – other	2,754,000	2,761,889	3,336,294
Federal	221,000	105,743	270,551
User fees, sales and admissions	42,000	71,526	106,973
Contract services	380,000	582,704	291,127
Interest		20,696	26,678
The Conservation Foundation of			
Greater Toronto	314,000	92,285	85,193
Waterfront Toronto	1,490,000	1,199,037	1,172,765
Compensation agreements	10,000	19,896	64,945
Donations and fundraising	475,000	425,000	425,027
Corporate and community groups	150,000	50,239	70,245
Sundry	-	10,670	-
	<u>14,376,000</u>	<u>12,477,349</u>	<u>12,208,270</u>
Less: cost of tangible sales of capital assets included above	-	-	(9,008)
	<u>14,376,000</u>	<u>12,477,349</u>	<u>12,199,262</u>
Expenditures			
Watershed strategies	1,579,000	1,510,666	1,602,783
Resource inventory and environmental monitoring	1,331,000	1,225,248	1,309,087
Flood forecasting and warning	346,000	311,001	367,128
Flood control structures, operations and maintenance	319,000	279,769	289,802
	<u>3,575,000</u>	<u>3,326,684</u>	<u>3,568,800</u>
Capital and other projects and studies			
Source Water Protection	2,082,000	2,424,462	2,918,370
Regional monitoring study and other monitoring projects	1,368,000	1,262,207	1,252,430
Water management projects	1,900,000	1,424,300	1,594,050
Lower Don flood control	1,490,000	1,284,447	1,175,233
Terrestrial Natural Heritage study	644,000	476,327	452,230
Floodplain mapping	375,000	300,098	223,391
Groundwater strategies	712,000	607,150	564,061
Other flood control projects	1,980,000	1,175,687	418,384
Increase (decrease) in vacation pay and sick leave entitlements	-	(7,785)	31,046
	<u>14,126,000</u>	<u>12,273,577</u>	<u>12,197,995</u>
Less: expenditures on capital assets included above	-	(232,747)	(126,937)
	<u>14,126,000</u>	<u>12,040,830</u>	<u>12,071,058</u>
Expenditures before amortization	14,126,000	12,040,830	12,071,058
Amortization	-	420,764	421,692
	<u>14,126,000</u>	<u>12,461,594</u>	<u>12,492,750</u>
Annual surplus (deficit) for the year	\$ 250,000	\$ 15,755	\$ (293,488)

Toronto and Region Conservation Authority

Schedule of Financial Activities – Environmental Advisory Services

Year Ended December 31

	2010 Budget (unaudited)	2010 Actual	2009 Actual
Revenue			
Municipal			
Levies - Operating	\$ 316,000	\$ 314,247	\$ 353,247
- Capital	280,000	280,000	219,537
Other	799,000	835,381	834,480
Government grants			
MNR transfer payments	105,000	104,753	104,753
Federal			
Development services fees	3,133,000	3,342,146	3,014,689
Sundry	-	6,850	-
	<u>4,633,000</u>	<u>4,883,377</u>	<u>4,526,706</u>
Expenditures			
Municipal/public plan input and review	2,084,000	2,004,775	2,034,492
Development plan input and review	2,549,000	2,523,430	2,493,013
Increase (decrease) in vacation pay and sick leave entitlements	-	(2,870)	11,553
	<u>4,633,000</u>	<u>4,525,335</u>	<u>4,539,058</u>
Less: expenditures on capital assets included above	-	(4,995)	-
Expenditures before amortization	4,633,000	4,520,340	4,539,058
Amortization	-	6,385	8,307
	<u>4,633,000</u>	<u>4,526,725</u>	<u>4,547,365</u>
Annual surplus (deficit) for the year	\$ -	\$ 356,652	\$ (20,659)

Toronto and Region Conservation Authority

Schedule of Financial Activities – Watershed Stewardship

Year Ended December 31

	2010 Budget (unaudited)	2010 <u>Actual</u>	2009 <u>Actual</u>
Revenue			
Municipal			
Levies - Operating	\$ 289,000	\$ 289,000	\$ 101,000
- Capital	11,372,000	8,221,658	9,705,977
Other	961,000	953,061	293,896
Government grants			
Provincial – other	1,016,000	706,872	943,843
Federal	808,000	846,076	881,919
Contract services	4,692,000	8,318,362	3,637,173
User fees, sales and admissions	157,000	138,339	171,649
Compensation Agreements	-	10,833	23,195
Interest	-	216	277
The Conservation Foundation of Greater Toronto	213,000	130,121	242,692
Donations and fundraising			500
Corporate and community groups	741,000	197,200	240,935
Sundry			5,618
	<u>20,249,000</u>	<u>19,811,738</u>	<u>16,248,674</u>
Less: cost of tangible sales of capital assets included above	-	(144)	-
	<u>20,249,000</u>	<u>19,811,594</u>	<u>16,248,674</u>
Expenditures			
Watershed stewardship	1,344,000	1,251,090	1,160,173
Capital and other projects and studies			
Erosion control and slope stabilization projects in Toronto	4,042,000	4,847,113	2,414,751
Erosion control – Peel and York Regions	265,000	304,715	245,756
Regeneration Projects	5,929,000	7,012,893	5,608,327
Sustainable technology evaluation	1,436,000	836,686	787,164
Nursery workshop & office	25,000	57,759	51,055
Peel climate change mitigation	6,898,000	4,604,167	5,855,042
Increase (decrease) in vacation pay and sick leave entitlements	-	(11,989)	41,139
	<u>19,939,000</u>	<u>18,902,434</u>	<u>16,163,407</u>
Less: expenditures on capital assets included above	-	(1,094,989)	(2,621,760)
Expenditure before amortization	19,939,000	17,807,445	13,541,647
Amortization	-	630,525	602,991
	<u>19,939,000</u>	<u>18,437,970</u>	<u>14,144,638</u>
Annual surplus for the year	\$ 310,000	\$ 1,373,624	\$ 2,104,036

Toronto and Region Conservation Authority

Schedule of Financial Activities – Conservation Land Management, Development and Acquisition

Year Ended December 31

	2010 <u>Budget</u> (unaudited)	2010 <u>Actual</u>	2009 <u>Actual</u>
Revenue			
Municipal			
Levies - Operating	\$ 1,096,000	\$ 1,096,000	\$ 1,095,000
- Capital	6,920,000	4,336,902	4,290,070
Other	4,212,000	7,523,074	2,627,858
Government grants			
Provincial – other	2,132,000	968,657	940,926
Federal	1,611,000	1,313,494	112,100
Contracted services	56,000	223,667	350,033
Rental properties	2,357,000	2,735,339	2,526,591
Interest	-	7,229	3,696
User fees, sales and admissions	13,000	21,525	24,146
Proceeds from sale of properties	850,000	3,806,025	40,002
The Conservation Foundation of Greater Toronto	138,000	221,018	298,949
Waterfront Toronto	11,971,000	5,597,731	4,048,300
Donations and fundraising	500,000	21,625	302,340
Canada Post Corporation agreement	665,000	8,868	9,486
Compensation agreements	-	643,711	837,076
Sales and property tax refunds	30,000	38,672	334,043
Corporate and community groups	388,000	549,876	77,818
Sundry	-	-	89,000
	<u>32,939,000</u>	<u>29,113,413</u>	<u>18,007,434</u>
Less: cost of tangible sales of capital assets included above	-	<u>(61,143)</u>	<u>(9,340)</u>
	<u>32,939,000</u>	<u>29,052,270</u>	<u>17,998,094</u>
Expenditures			
Conservation land management			
Property services	1,672,000	1,738,273	1,715,357
CA land management	218,300	124,799	252,009
Rental properties	1,869,000	2,082,809	2,107,154
	<u>3,759,300</u>	<u>3,945,881</u>	<u>4,074,520</u>
Capital and other projects and studies			
Greenspace acquisition	4,750,000	9,983,720	3,188,223
Waterfront development	3,582,000	1,870,814	1,619,838
Waterfront Toronto	11,884,000	5,495,453	3,940,348
Etobicoke Motel Strip waterfront project	100,000	738,956	1,250,435
Conservation area development	318,000	316,583	398,305
Living City Centre at Kortright – infrastructure	1,204,000	274,423	478,477
Peel campground improvements	357,000	308,847	1,063,662
Washroom upgrades	100,000	101,449	108,057
Petticoat Creek and Heart Lake CA pools	4,600,000	2,438,468	85,987
Black Creek Pioneer Village retrofit / attractions project	632,000	499,566	331,179
Greater Toronto Region trail			
Land Care Projects	2,336,000	2,060,380	1,083,898
ORC housing stock repairs	16,000	24,297	290,772
ORM Corridor Park development	453,000	100,215	263,035
Increase in vacation pay and sick leave entitlements	-	(17,150)	46,381
	<u>34,091,300</u>	<u>28,141,902</u>	<u>18,223,117</u>
Less: expenditures on capital assets included above	-	<u>(19,338,314)</u>	<u>(8,895,522)</u>
Expenditures before amortization	34,091,300	8,803,588	9,327,595
Amortization	-	3,488,870	3,561,760
	<u>34,091,300</u>	<u>12,292,458</u>	<u>12,889,355</u>
Annual surplus (deficit) for the year	\$ (1,152,300)	\$ 16,759,812	\$ 5,108,739

Toronto and Region Conservation Authority

Schedule of Financial Activities – Conservation and Education Programming

Year Ended December 31

	2010 Budget (unaudited)	2010 Actual	2009 Actual
Revenue			
Municipal			
Levies - Operating	\$ 3,080,000	\$ 3,046,738	\$ 2,922,091
- Capital	1,591,000	1,236,515	888,159
Other	101,000	185,241	54,959
Government grants			
Provincial – other	588,000	1,084,818	718,450
Federal	517,000	242,623	302,156
Contracted services	5,000	3,367	20,307
Conservation areas	3,254,800	2,934,872	3,120,634
Black Creek Pioneer Village	3,249,300	2,825,525	2,924,739
Kortright Centre	1,529,300	1,756,993	1,479,252
ORM Park Operation	1,290,000	1,129,308	1,259,833
Conservation Field Centres	1,801,000	1,368,275	1,442,061
Community Transformation Partnerships	4,000	193,646	122,749
Corporate Education Outreach	-	6,088	5,490
Rentals	19,400	22,246	-
The Conservation Foundation of Greater Toronto	406,600	787,265	708,835
Donations and fundraising	8,000	31,433	30,575
Sundry	71,300	4,940	34,878
Corporate and community groups	1,809,000	348,603	387,597
	<u>19,324,700</u>	<u>17,208,496</u>	<u>16,422,765</u>
Less: cost of tangible sales of capital assets included above	-	(1,921)	(109,951)
	<u>19,324,700</u>	<u>17,206,575</u>	<u>16,312,814</u>
Expenditures			
Conservation land programming			
Conservation areas	2,990,500	2,927,411	3,221,157
ORM Park Operation	1,470,000	1,331,081	1,447,731
Conservation/Heritage education			
Black Creek Pioneer Village	5,219,000	5,153,169	5,378,229
Kortright Centre for Conservation	1,693,300	2,007,074	1,707,952
Community Transformation Partnership	2,168,000	950,617	812,057
Conservation Field Centres	2,480,000	2,271,853	2,371,389
Education Outreach	2,157,000	1,903,136	1,289,266
Conservation Education Management	381,000	367,714	326,564
Program support and marketing	814,000	845,066	733,420
Increase (decrease) in vacation pay and sick leave entitlements	-	(11,254)	44,113
	<u>19,372,800</u>	<u>17,745,867</u>	<u>17,331,878</u>
Less: expenditures on capital assets included above	-	(220,164)	(804,283)
Expenditures before amortization	19,372,800	17,525,703	16,527,595
Amortization	-	644,127	611,760
	<u>19,372,800</u>	<u>18,169,830</u>	<u>17,139,355</u>
Net deficit for the year	<u>\$ (48,100)</u>	<u>\$ (963,255)</u>	<u>\$ (826,541)</u>

Toronto and Region Conservation Authority

Schedule of Financial Activities – Corporate Services

Year Ended December 31

	2010 <u>Budget</u> (unaudited)	2010 <u>Actual</u>	2009 <u>Actual</u>
Revenue			
Municipal:			
Levies - Operating	\$ 4,589,000	\$ 4,589,000	\$ 4,605,000
- Capital	2,498,000	657,867	635,653
Other	-	-	8,825
Government grants			
MNR transfer payments	107,000	107,000	107,000
Provincial – other	389,000	580,728	336,609
Federal	14,000	25,860	33,016
Interest	260,000	293,201	252,734
Retail Sales	59,000	46,418	53,542
Contracted Services	-	-	1,840
Rentals	-	29,434	26,981
The Conservation Foundation of Greater Toronto	-	3,000	25,000
Sales and property tax rebate	192,000	250,600	225,602
Sundry	-	1,169	2,721
	8,108,000	6,584,277	6,314,523
Less: cost of tangible sales of capital assets included above	-	(296,942)	-
	8,108,000	6,287,335	6,314,523
Expenditures			
Corporate management	1,320,000	1,342,683	1,218,243
Office services	1,366,000	1,419,925	1,323,602
Financial services	1,172,000	1,188,227	1,135,792
Human resources	489,000	517,571	529,213
Information technology	1,188,000	1,144,532	1,166,382
Corporate communications	1,335,000	1,230,618	1,224,582
Professional Access Program	450,000	618,093	337,197
Increase (decrease) in vacation pay and sick leave entitlements	-	(4,077)	15,438
Recoveries from Programs	(1,710,000)	(1,687,167)	(1,529,147)
	5,610,000	5,770,405	5,421,302
Capital and other projects and studies			
Administrative office	1,893,000	230,017	234,878
Information Technology acquisition project	605,000	427,850	409,601
	8,108,000	6,428,272	6,065,781
Less: expenditures on capital assets included above	-	(340,896)	(118,774)
Expenditures before amortization	8,108,000	6,087,376	5,947,007
Amortization	-	247,453	272,224
	8,108,000	6,334,829	6,219,231
Net (deficit) surplus for the year	\$ -	\$ (47,494)	\$ 95,292

Toronto and Region Conservation Authority
Schedule of Financial Activities – Vehicle and Equipment
Year Ended December 31

	2010 <u>Budget</u> (unaudited)	2010 <u>Actual</u>	2009 <u>Actual</u>
Revenue			
Recovery of expenditures by charges			
Based on usage	\$ <u>1,190,000</u>	\$ <u>1,251,362</u>	\$ <u>1,269,925</u>
Expenditures			
Operations			
Fuel, maintenance and repairs	620,900	656,442	713,516
Other overhead	<u>55,100</u>	<u>57,699</u>	<u>50,934</u>
	676,000	714,141	764,450
Capital			
Purchase of equipment and machinery	228,000	394,663	268,822
Purchase of vehicles	301,000	316,873	286,881
Proceeds on disposals or trade-in	<u>(15,000)</u>	<u>(28,735)</u>	<u>(8,515)</u>
	<u>1,190,000</u>	<u>1,396,942</u>	<u>1,311,638</u>
	-	(145,580)	(41,713)
Add: expenditures on capital assets included above	-	708,712	555,211
Less: proceeds on disposal of capital assets included above	-	(3,503)	(6,682)
Less: amortization	<u>-</u>	<u>(464,040)</u>	<u>(441,968)</u>
Annual surplus for the year	<u>\$ -</u>	<u>\$ 95,589</u>	<u>\$ 64,848</u>

Toronto and Region Conservation Authority

Continuity of Reserves

Year Ended December 31, 2010

	Balance Beginning of Year	Appropriations to (from)	Inter-reserve Transfers	Balance End of Year
Vehicle and equipment	\$ 311,445	\$ (145,580)	\$ 167,071	\$ 332,936
Tree donation program	13,673	(1,393)	-	12,280
Operating contingency	1,418,817	468,123	(167,071)	1,719,869
Funds held under provincial revenue sharing policy (Note 5)	<u>21,173</u>	<u>1,068,445</u>	<u>-</u>	<u>1,089,618</u>
	<u>\$ 1,765,108</u>	<u>\$ 1,389,595</u>	<u>\$ -</u>	<u>\$ 3,154,703</u>

Toronto and Region Conservation Authority Schedule of Accumulated Surplus

Year Ended December 31, 2010

	2010 <u>Actual</u>	2009 <u>Actual</u>
Accumulated surplus, beginning of year	\$ 383,528,880	\$ 377,296,653
Annual surplus for the year	<u>17,590,683</u>	<u>6,232,227</u>
Accumulated surplus, end of year	\$ <u>401,119,563</u>	\$ <u>383,528,880</u>
Accumulated Surplus consists of:		
Tangible capital assets	\$ 402,233,964	\$ 386,558,964
Reserves (Page 22)	3,154,703	1,765,108
Operating deficit	(2,388,493)	(2,859,456)
Amount to be funded in future periods	<u>(1,880,611)</u>	<u>(1,935,736)</u>
	\$ <u>401,119,563</u>	\$ <u>383,528,880</u>

Toronto and Region Conservation Authority

Schedule of Tangible Capital Assets

Year Ended December 31

	Land	Land Improvements	Building & Building Improvements	Machinery & Equipment	Vehicles	Infrastructure	Work in Progress	Total 2010	Total 2009
Cost									
Beginning of year	\$ 310,160,737	\$5,939,829	\$ 41,498,835	\$ 5,342,776	\$ 3,249,480	\$ 125,753,572	\$ 6,063,873	\$ 498,009,102	\$ 487,131,790
Additions	12,374,899	130,457	630,338	885,550	353,464	1,294,693	6,271,415	21,940,816	13,122,487
Disposals	292,367	-	668,233	646,523	110,556	17,000	48,017	1,782,696	2,245,175
Transfer from Work in Progress	68,516	965,536	108,090	25,341	-	241,745	(1,409,228)	-	-
End of year	<u>322,311,785</u>	<u>7,035,822</u>	<u>41,569,030</u>	<u>5,607,144</u>	<u>3,492,388</u>	<u>127,273,010</u>	<u>10,878,043</u>	<u>518,167,222</u>	<u>498,009,102</u>
Accumulated Amortization									
Beginning of year	-	2,235,601	19,787,198	2,427,992	2,149,442	84,849,905	-	111,450,138	107,639,630
Amortization	-	294,308	1,521,067	649,043	350,841	3,086,904	-	5,902,163	5,920,702
Disposals	-	-	652,293	646,523	107,052	13,175	-	1,419,043	2,110,194
End of year	-	<u>2,529,909</u>	<u>20,655,972</u>	<u>2,430,512</u>	<u>2,393,231</u>	<u>87,923,634</u>	-	<u>115,933,258</u>	<u>111,450,138</u>
Net book value	<u>\$ 322,311,785</u>	<u>\$ 4,505,913</u>	<u>\$ 20,913,058</u>	<u>\$ 3,176,632</u>	<u>\$ 1,099,157</u>	<u>\$ 39,349,376</u>	<u>\$ 10,878,043</u>	<u>\$ 402,233,964</u>	<u>\$ 386,558,964</u>